

## APPENDIX A: HIGH LEVEL 2024-27 REVENUE PLAN AND FINANCING

	2024-25			2025-26			2026-27		
	core funded	externally funded	TOTAL	core funded	externally funded	TOTAL	core funded	externally funded	TOTAL
	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s
Revised Base Budget	1,315,610.6		1,315,610.6	1,415,450.7		1,415,450.7	1,473,162.2		1,473,162.2
<b>Spending</b>									
Base Budget Changes	45,470.2	0.0	45,470.2	20,355.0	0.0	20,355.0	20,400.0	0.0	20,400.0
Reduction in Grant Income	35.0	0.0	35.0	0.0	0.0	0.0	0.0	0.0	0.0
Pay	14,205.9	505.1	14,711.0	7,611.8	0.0	7,611.8	7,560.1	0.0	7,560.1
Prices	46,234.9	967.4	47,202.3	28,345.0	0.0	28,345.0	22,513.2	0.0	22,513.2
Demand & Cost Drivers	80,924.7	314.7	81,239.4	84,447.6	0.0	84,447.6	82,879.0	0.0	82,879.0
Service Strategies & Improvements	13,205.7	-2,568.8	10,636.9	572.6	-3,952.0	-3,379.4	738.8	0.0	738.8
Government & Legislative	1,406.5	-23,337.5	-21,931.0	126.5	-4,520.6	-4,394.1	0.0	0.0	0.0
<b>Total Spending</b>	<b>201,482.9</b>	<b>-24,119.1</b>	<b>177,363.8</b>	<b>141,458.5</b>	<b>-8,472.6</b>	<b>132,985.9</b>	<b>134,091.1</b>	<b>0.0</b>	<b>134,091.1</b>
<b>Savings, Income &amp; Grants</b>									
Transformation & Efficiency	-49,387.1	0.0	-49,387.1	-46,852.2	-13.9	-46,866.1	-41,833.7	0.0	-41,833.7
Income	-10,060.5	-281.3	-10,341.8	-5,170.3	0.0	-5,170.3	-4,695.4	0.0	-4,695.4
Financing	-3,279.6	0.0	-3,279.6	222.4	0.0	222.4	-281.8	0.0	-281.8
Policy	-6,569.4	-9.2	-6,578.6	-14,499.1	0.0	-14,499.1	-5,032.9	0.0	-5,032.9
<b>Total Savings &amp; Income</b>	<b>-69,296.6</b>	<b>-290.5</b>	<b>-69,587.1</b>	<b>-66,299.2</b>	<b>-13.9</b>	<b>-66,313.1</b>	<b>-51,843.8</b>	<b>0.0</b>	<b>-51,843.8</b>
Increases in Grants and Contributions		20,949.1	20,949.1		8,136.0	8,136.0		0.0	0.0
<b>Total Savings &amp; Income &amp; Grant</b>	<b>-69,296.6</b>	<b>20,658.6</b>	<b>-48,638.0</b>	<b>-66,299.2</b>	<b>8,122.1</b>	<b>-58,177.1</b>	<b>-51,843.8</b>	<b>0.0</b>	<b>-51,843.8</b>
<b>RESERVES</b>									
Contributions to reserves	36,699.7	0.0	36,699.7	29,910.0	0.0	29,910.0	15,560.0	0.0	15,560.0
Removal of prior year Contributions	-24,739.6	0.0	-24,739.6	-36,699.7	0.0	-36,699.7	-29,910.0	0.0	-29,910.0
Drawdowns from reserves	-829.2	-350.5	-1,179.7	0.0	0.0	0.0	0.0	0.0	0.0
Removal of prior year Drawdowns	5,318.9	3,811.0	9,129.9	829.2	350.5	1,179.7	0.0	0.0	0.0
<b>Net impact on MTFP</b>	<b>16,449.8</b>	<b>3,460.5</b>	<b>19,910.3</b>	<b>-5,960.5</b>	<b>350.5</b>	<b>-5,610.0</b>	<b>-14,350.0</b>	<b>0.0</b>	<b>-14,350.0</b>
<b>NET CHANGE</b>	<b>148,636.1</b>	<b>0.0</b>	<b>148,636.1</b>	<b>69,198.8</b>	<b>0.0</b>	<b>69,198.8</b>	<b>67,897.3</b>	<b>0.0</b>	<b>67,897.3</b>
<b>Outstanding Actions for Securing Kent's Future (-ve)</b>	<b>-48,796.0</b>		<b>-48,796.0</b>	<b>-11,487.3</b>		<b>-11,487.3</b>	<b>-2,385.2</b>		<b>-2,385.2</b>
<b>NET BUDGET REQUIREMENT</b>	<b>1,415,450.7</b>	<b>0.0</b>	<b>1,415,450.7</b>	<b>1,473,162.2</b>	<b>0.0</b>	<b>1,473,162.2</b>	<b>1,538,674.3</b>	<b>0.0</b>	<b>1,538,674.3</b>
<b>MEMORANDUM:</b>									
<b>The net impact on our reserves balances is:</b>									
Contributions to Reserves	36,699.7	0.0	36,699.7	29,910.0	0.0	29,910.0	15,560.0	0.0	15,560.0
Drawdowns from Reserves	-829.2	-350.5	-1,179.7	0.0	0.0	0.0	0.0	0.0	0.0
<b>Net movement in Reserves</b>	<b>35,870.5</b>	<b>-350.5</b>	<b>35,520.0</b>	<b>29,910.0</b>	<b>0.0</b>	<b>29,910.0</b>	<b>15,560.0</b>	<b>0.0</b>	<b>15,560.0</b>
<b>FUNDING</b>									
Revenue Support Grant			11,649.6			11,716.1			11,716.1
Business Rate Top-Up Grant			148,138.7			148,985.2			148,985.2
Business Rate Compensation Grant			46,546.6			46,812.6			46,812.6
Social Care Support Grant			103,212.0			103,212.0			103,212.0
Market Sustainability & Improvement Fund			26,969.4			21,703.9			21,703.9
Hospital Discharge Grant			11,686.6			11,686.6			11,686.6
Services Grant			7,599.4			7,599.4			7,599.4
Improved Better Care Fund			50,014.7			50,014.7			50,014.7
Other un-ringfenced grants			3,257.7			3,257.7			3,257.7
Local Share of Retained Business Rates			63,177.9			63,521.7			63,521.7
Business Rate Collection Fund			0.0			0.0			0.0
Council Tax Income (including increase up to referendum limit but excluding social care levy)			800,774.3			841,243.1			884,201.0
Council Tax Adult Social Care Levy			135,423.8			156,409.2			178,963.4
Council Tax Collection Fund			7,000.0			7,000.0			7,000.0
<b>Total Funding</b>			<b>1,415,450.7</b>			<b>1,473,162.2</b>			<b>1,538,674.3</b>